

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

SHIP TO:
US

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

PURCHASE PAGE 9
ORDER: S3S26900

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

INVOICE TO:
US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slip Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE
03/26/04
ALTERNATION ISSUE DATE
S18
PHONE: 989-757-3404
J. SANBORN
Buyer
PURCHASING AGENCY

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, constitutes the complete and final agreement between Buyer and Seller and no verbal agreement or understanding shall be binding on the Buyer unless it is in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Herein Apply.

PAYMENT TERMS				SHIP VIA			
NET				SEE BELOW			
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFO NUMBER	DATE REQUIRED	TAX CODE/ %
				DOCUMENTATION PROMPTLY. BUYER SHALL REIMBURSE SELLER THE LESSER OF (I) THE AMOUNT SPECIFIED IN THIS CONTRACT OR (II) SELLER'S ACTUAL COST FOR PURCHASED MATERIALS AND SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE SUCH DOCUMENTATION PROMPTLY. TOOLING BREAKDOWN: WHEN QUOTING TOOLS, GAGES OR FIXTURES PLEASE PROVIDE A COMPLETE BREAKDOWN OF TOOLS WITH ITEMIZED COSTS. REQUIREMENTS FOR THE BREAKDOWN ARE AS FOLLOWS: (1) ANY DESIGN/DEVELOPMENT COST MUST BE ITEMIZED SEPARATE FROM TOOL COSTS. (2) ANY PROTOTYPE TOOLS, GAGES OR FIXTURES THAT CAN BE USED IN PRODUCTION LATER MUST BE IDENTIFIED AS PRODUCTION INTENT TOOLS. THESE TOOLS WILL BE PAID BY PRODUCTION AFTER PPAP. (3) QUOTES WITHOUT PROPER DOCUMENTATION ARE SUBJECT TO NON-ACCEPTANCE. (4) PLEASE PROVIDE A COPY OF THE PROPOSED TOOLING SOURCES' QUOTE(S) WITH YOUR QUOTE. ANY DEVIATION FROM THE ABOVE REQUIREMENTS WILL ULTIMATELY DELAY ISSUANCE OF A PURCHASE ORDER.			
TERMS AND CONDITIONS JANUARY 2001, APPLY OF WHICH SUPPLIER HAS RECEIVED A COPY.							
BASE UNIT PRICE				PRICE MULTIPLE MEAS			
UNIT				PRICE MULTIPLE MEAS			

1

Date: _____

Ancon Pg 3 of 20
A Division of H. E. Services**SHIPPING
ORDER**→ **PROTOTYPE & MACHINE**1755 Wicco Road
Saginaw, Michigan 48601
Phone (989) 755-0328
Fax: (989) 755-0330

SHIPPER NUMBER 029768

710-6793

S.O. NUMBER

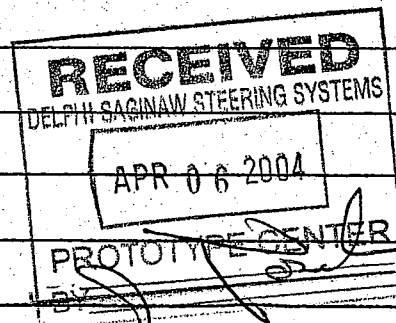
SHIPPED TO DELPHI PROTOTYPE CENTERDATE SHIPPED 4/06/2004ADDRESS 2975 NODULAR DRIVECUSTOMER'S
ORDER NUMBER S3S26900CITY SAGINAW MI 48601-

INVOICE NUMBER

KRIS DUCHARME

SHIPPED VIA

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
6	6	400487 01 SX087413-000 HUB, WORM



HOW PACKED

RECD.
BY

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE
ORDER: S2S46792

US

US

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slip Invoices.

INVOICE TO:
INSTRUCTIONS 00
00000

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

TO:

US

989-757-4000
S RUDZINSKI
S12
Buyer
PURCHASING AGENT

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer. The terms and conditions to which Seller agrees by acceptance of this order.
On the reverse side hereof are the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT
SHIP VIA
SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLIER	
000001	12002	PR395229 001	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES) THIS IS A MATERIAL REQUEST AGAINST MBO S2B00034 SR. DESIGN II - 353 HRS. DESIGN JACKET CLAMP FIXTURES FOR GMX-245, P90 STRUCTURAL FATIGUE & TENSILE FIXTURE FOR ENFN - REF. HES #707-717-727. WHO ORDERED: P. FALLON/7-0218 02/27/04 G 0.00% AUTOCAD - 353 HRS. WHO ORDERED: P. FALLON/7-0218 ALL INVOICES MUST BE SENT TO: PATRICK FALLON/757-0218 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL-							1.00000
000002	1765	PR395229 002								1.00000

Filed 03/26/07 Entered 03/26/07 15:47:11
Ancon Pg 6 of 20

Voice: (989) 753-9015
Fax: (989) 753-7703

Ship to:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS- P FALLON
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Quantity	Description	Unit Price	Extension	Job ID
4,410.00	PR395229 001	1.00	4,410.00	9017070000
	PR395229 002			
	SR DESIGN I			
	AUTOCAD			
	DESIGN JACKET CLAMP FIXTURES FOR GMX-245,			
	P90 STRUCTURAL FATIGURE & TENSILE FIXTURE			
	FOR ENFN - REF HES #707-717-727			

4,410.00

Date: _____

DELPHI

PURCHASE

PAGE

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

ORDER: S2S46708

US

US

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipping invoice.
Item Identification Number(s) must be shown on Packing Slips.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Post.

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

TO:

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including all attachments, constitutes the entire agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions shall be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereeto Apply.

ORDER DATE
02/05/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE

989-757-7418-3
S RUDZINSKI
Buyer
PURCHASER AG

PAYMENT TERMS		SHIP VIA		SEE BELOW	
NET	2ND DAY OF 2ND MONTH	SHIPPING POINT	DESTINATION UNLESS OTHERWISE INDICATED	DATE REQUIRED	TAX CODE/ %
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER
00001	9500	PR395223 001	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)		
			THIS IS A MATERIAL REQUEST AGAINST MBO S2B00034		
			LEAD ENGINEER @ 45/HR, SR. DESIGNER @ 38/HR, AUTOCAD @ 5/HR, UNIGRAPHICS @ 14/HR - LOW COST COLUMN DEVELOPMENT REF HES #70502 WHO ORDERED: X.LI/757-5855		
			ALL INVOICES MUST BE SENT TO: X.LI/757-5855 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH)		
			BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFILIATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT.		
			*****SALES TAX CODES***** (TX)		

File 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3i
Ancon Pg 8 1.000020

H E Services
225 E. Morley Drive
Saginaw, MI 48601
USA

Ancon Pg 9 of 20

Invoice
 Invoice Number:
 138
 Invoice Date:
 Feb 29, 2004
 Page:
 1

Voice: (989) 753-9015
 Fax: (989) 753-7703

Sold To:
 Delphi Saginaw Steering Systems
 (3SI) SERVICE ORDERS
 3900 HOLLAND AVENUE
 SAGINAW, MI 48601
 US

Ship to:
 Delphi Saginaw Steering Systems
 (3SI) SERVICE ORDERS - X. LI
 3900 HOLLAND AVENUE
 SAGINAW, MI 48601
 US

Customer ID		Customer PO		Payment Terms	
Delphi				Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
3,744.00	PR395223 001 LEAD ENGINEER SR. DESIGNER AUTOCAD UNIGRPAPHICS LOW COST COLUMN DEVELOPMENT REF HES #70502	1.00	3,744.00	9017050100, Le	

Check/Credit Memo No:

Total Invoice Amount

3,744.00

Remit Payment to:
H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

PURCHASE
ORDER: S2S45771

US

US

This Number Must Appear On All Invoices, Packing Slips
Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment
Item Identification Number(s) must be shown on Packing Slips
Invoices.

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

INVOICE TO:
DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insurance
Post.

ORDER DATE 11/25/03
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE

989-757-40
S RUDZINSKI
S12
Buyer

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be
returned to the seller. On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final
agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions
will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions
Attached Hereeto Apply.

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	REQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE
			THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)						
00001	8816	PR395288 001	THIS IS A MATERIAL REQUEST AGAINST MBO S2B00034 SR. DESIGN III - 232 HOURS REF HES #901-718 WHO ORDERED: T.BENNETT/757-4708 AUTOCAD - 232 HOURS WHO ORDERED: T.BENNETT/757-4708						
00002	1160	PR395288 002	ALL INVOICES MUST BE SENT TO: T.BENNETT/757-4708 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL- IATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR						

H E Services**225 E. Morley Drive
Saginaw, MI 48601
USA**

Voice: (989) 753-9015

Fax: (989) 753-7703

Invoice Number:

139

Invoice Date:

Feb 29, 2004

Page:

1

Sold To:Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US**Ship to:**Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS - BENNETT
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID		Customer PO		Payment Terms	
Delphi				Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
8,816.00	PR395288 001	1.00	8,816.00	9017180000	
	SR. DESIGN III				
1,160.00	PR395288 002	1.00	1,160.00	9017180000	
	AUTOCAD				
	REF HES #901-718				
	PORTABLE SERVO CART				

Check/Credit Memo No:

Total Invoice Amount

9,976.00

Remit Payment to:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

TO:

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

US

DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

INVOICE TO:

US

PURCHASE

ORDER: S2S46553

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each invoice.
Item Identification Number(s) must be shown on Packing Slip Invoices.

Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insurance Post.

ORDER DATE
01/26/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE
989-757-4
S. RUDZINSKI
S12
Buyer
PURCHASING AGENT

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

PAYMENT TERMS			F.O.B.		DESTINATION UNLESS OTHERWISE INDICATED		SHIP VIA		
NET			2ND DAY OF 2ND MONTH		SHIPPING POINT		SEE BELOW		
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	
00001	4160	PR395213 001	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)						
			THIS IS A MATERIAL REQUEST AGAINST MBO S2B00034						
			SR. DESIGNER III @ 38/HR - DUAL TILT LOCK DEVELOPMENT REF HES #736 WHO ORDERED: M.ANSPAUGH/757-9836 02/27/04 G 0.00%						1.0000
			ALL INVOICES MUST BE SENT TO: M.ANSPAUGH/757-9836 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL- IATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT. *****SALES TAX CODES***** (TX) PLEASE NOTE OUR SALES TAX CLASSIFICATIONS FOR THIS						

A000860 C.R. STEPHEN PARKS

ORIGINAL

CONTINUE PAGE

Engineering/Testing
H E Services
225 E. Morley Drive
Saginaw, MI 48601
USA

Voice: (989) 753-9015

Fax: (989) 753-7703

Doc 7418-23

Filed 03/26/07

Entered 03/26/07 15:47:11

Ancon Pg 15 of 20

Invoice

Invoice Number:

144

Invoice Date:

Feb 29, 2004

Page:

1

Sold To:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS ANSPAUGH
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID		Customer PO		Payment Terms	
Delphi		S2S46553		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
4,160.00	PR395213 001 SR. DESIGNER III DUAL TILT LOCK DEVELOPMENT REF HES #736	1.00	4,160.00	9017360000, La	

Check/Credit Memo No:

Total Invoice Amount

4,160.00

Remit Payment to:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

TO:

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

US

DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

INVOICE TO:

US

PURCHASE
ORDER: S2S47019

This Number Must Appear On All Invoices, Packing Slips
Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment
Item Identification Number(s) must be shown on Packing Slips
Invoices.
Invoice, Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insurance
Post.

ORDER DATE 02/23/04
ALTERNATION ISSUE DATE
ALTERNATION EFFECTIVE DATE
989-757-40-
S RUDZINSKI
S12
Buyer
PURCHASING AGENT

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be
returned to Buyer.
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agreement between Buyer and Seller and no other agreement in any way modifying any of its terms and conditions
will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions
Attached Herein Apply.

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH
SHIP VIA SEE BELOW
F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

NE	ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	
	00001	4160	PR395220 001		THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)					
					THIS IS A MATERIAL REQUEST AGAINST MBO S2B00034					
					SR. DESIGN III @ \$38.00/HR UNIGRAPHICS @ \$14.00/HR DUAL DIT LOCK DEVELOPMENT REF. HES. #73601 WHO ORDERED: M. ANSPAUGH/7-9836					
					03/31/04 G 0.00%					
					1.0000					
					ALL INVOICES MUST BE SENT TO: MIKE ANSPAUGH/757-9836 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL- IATES TO WHOM WORK HAS BEEN CONTRACTED) WILL BE AVAILABLE FOR AUDIT BY DELPHI AUTOMOTIVE FOR A PERIOD OF ONE (1) YEAR BEYOND FINAL PAYMENT. *****SALES TAX CODES***** (TX) PLEASE NOTE OUR SALES TAX CLASSIFICATIONS FOR THIS					

Voice: (989) 753-9015

Fax: (989) 753-7703

Invoice Date:

Feb 29, 2004

Page:

1

Sold To:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS ANSPAUGH
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID	Customer PO	Payment Terms
Delphi	S2S47019	Net 30 Days

Quantity	Description	Unit Price	Extension	Job ID
4,160.00	PR395220 001 SR. DESIGN III UNIGRAPHICS DUAL TILT LOCK DEVELOPMENT REF HES #73601	1.00	4,160.00	9017360100, La

Check/Credit Memo No:

Total Invoice Amount

4,160.00

Remit Payment to:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

